Field Training and Evaluation Program manual (summary):

- General discussion, purpose, policy
- Departmental definitions
- Departmental policies and procedures
- Reporting structure

Descriptions of the responsibilities of:

- Department director
- Division director
- Field Training Supervisor (FTS)
- Field Training Officer (FTO)
- Training program phase rotation descriptions, to include timeline and extension opportunities.
- Orientation
- o Phase 1
- o Phase 2
- Phase 3 (and so on and so forth)
- Standardized Evaluation Guides:

The following scale value definitions are to be used as anchor points when rating a recruit's behavior in each of the performed categories on the Daily Observation Report:

- Knowledge:
- Department policies, procedures, regulations
- Criminal law/ ordinances
- Animal handling
- Reflected in verbal or written tests
- Reflected in field performance tests
- Attitude:
- Acceptance of Feedback: verbal and behavior
- Attitude toward and relationship with members of the community
- Attitude toward field work
- Attitude toward animal care work
- Relations with field training officer (FTO) and supervisor
- Communication skills:
- Oral
- Written: form selection, organization, accuracy
- Written: organization, accuracy, detail
- Written: grammar, spelling
- Radio: listens and comprehends transmissions

- Radio: articulation of transmissions, appropriate use of communication codes
- o Performance:
- Driving Skill
- Field performance: stress conditions
- Field performance: non-stress conditions
- Officer safety: general
- Officer safety: aggressive animals
- Quarantine of bite animals
- Control of conflict: command presence (verbal and non-verbal)
- Control of animals: physical skill
- Self-initiated field activity
- Investigative procedures
- Problem solving and decision-making ability
- Remedial training required
- Appearance:
 - General appearance
- Forms:
- Equipment Checklist
- Field Training Checklist
- Field Report Log
- o Daily Observation Report
- Weekly Observation Report
- o Recommendation Report
- o Remedial Training Worksheet
- Training and Orientation Phase Summary